Administrative Efficiencie

	strative Efficiencies	F	
DLG Q Ref	Question	Council Comment	
12	To what extent do you support the following statements?	-	
	a) All local governments regardless of their size should have the same level of powers and responsibilities.	Supportive.	
	b) The functions of the Grants Commission and the Advisory Board should be combined under one Board.	Supportive.	
	c) Membership of the Local Advisory Board and the Local Government Grants Commission should be required to be	Unsupportive.	
	drawn from specific geographic locations, for example, metropolitan Perth as well as regional and remote Western	It is considered more	
	Australia.	important that members	
		have the relevant skills	
		and competency than	
		their location.	
		Note: Regional insights	
		are important and	
		therefore geographical	
		location should be	
		reflected as much as	
		possible.	
	d) Prior to conducting a poll to change the method of election of the Mayor/President from election by electors to	Supportive.	
	election by the council, the local government should be required to draft the question and summaries and submit the	Questions drafted by	
	question to the Advisory Board.	Local Governments	
		should be sent to the	
		Advisory Board for their	
		reference but should not	
		require their approval.	
	 The Advisory Board should not assess a proposal for changes to boundaries that does not meet the minimum requirements. 	Supportive.	
	f) The petition of affected electors should require each signatory to sign an acknowledgement that they have read the summary of the proposal and have seen a plan or map detailing any proposed changes.	Supportive.	
	g) The affected local government(s) should be provided with a copy of the proposal prior to it being submitted to the Advisory Board.	Supportive.	
	 h) The applicant should be able to withdraw a proposal at any time prior to a recommendation being made to the Minister, providing there are circumstances which, in the Advisory Board's view, warrant withdrawal of the proposal. 	Supportive.	
13	Currently a proposal to the Advisory Board from the community must be signed by 250 people or 10% of the community whichever is less. Should proposals from districts with a population over 5,000 be increased to 500 signatures?	Supportive	

dministrative Efficiencies **Council Comment** DLG Q Ref Question To what extent do you support the following statements? 14 a) People need the power to impound stray cattle. Supportive. b) Local governments need the power to impound stray cattle. Supportive. c) People need the power to detain and dispose of stray goats, pigs and poultry. Supportive. d) Offences that apply to pound keepers should also apply to similar facilities maintained by local governments, for Supportive. example cats and dogs. Which of the following pieces of information should be provided by local governments to the Department and the Minister for Local Government? 15 a) S.4.79 Provide a report on the results of an election (ordinary or extra-ordinary). Yes, should be provided to the Minister. b) S.5.3 Advise of the failure to hold council meetings within the last 3 months. Yes, should be provided to the Minister. c) S.7.12A Provide a copy of the report that addresses the issues identified in the audit report. Yes, should be provided to the Minister. d) LG (Audit) Reg 14 Provide a copy of the compliance audit report. Yes, should be provided to the Minister. e) LG (Audit) Reg 15 Provide a certified copy of the compliance audit return. Yes, should be provided to the Minister. f) LG (Constitution) Reg 11FA Provide a report on the result of an election (election of Mayor/President and Deputy Yes, should be provided Mayor/President). to the Minister. g) LG (Constitution) Reg 11H Advise the outcome of the Court of Disputed Returns (election of Mayor/president and Yes, should be provided Deputy Mayor/President). to the Minister. h) LG (Constitution) Form 2 Request a poll on a recommended amalgamation. Yes, should be provided to the Minister. i) LG (Elections) Reg 86 Advise the outcome of the Court of Disputed Returns (ordinary or extra-ordinary election). Yes, should be provided to the Minister. LG (Financial Management) Reg 33 Provide a copy of the annual budget. Yes, should be provided i) to the Minister. k) LG (Financial Management) Reg 33A Provide a copy of the review and determination of the review annual budget. No, there should not be a requirement to provide a copy of the review and determination of the

Admin	istrative Efficiencies	
DLG Q Ref	Question	Council Comment
		reviewed annual budget
		to the Minister.
		A copy of the annual
		budget is already
		provided to the Minister.
	I) LG (Financial Management) Reg 51 Provide a copy of the annual financial report.	Yes, should be provided
		to the Minister.
16	Which of the following decisions should be made by the Minister?	Approval for Elected
		Members to miss more
	a) S.2.25 Approval for a leave of absences greater than six consecutive council meetings.	than 6 consecutive
		council meetings should
		be the role of the LG not
		Minister.
		Note: There should be an
		appeal process in place.
	b) S.3.53 Ordering which local government is responsible for managing a facility that is located within two or more	Yes.
	districts (only when the local governments themselves do not agree about how to manage the facility).	
	c) S3.59 Commencing or undertaking a major land transaction or trading undertaking (as required under the	No.
	Regulations).	-
	d) S.3.61 Establishing a regional local government.	Yes.
	e) S.3.65 Amending the establishment agreement of a regional local government.	Yes.
	f) S.3.69 Establishing a regional subsidiary.	No.
	g) S.3.70 Amendment to a regional subsidiary's charter.	No.
	h) S.5.7 Reducing the number of people required for a quorum or absolute majority.	Yes.
	i) S.5.69 Approval to participate in a meeting (after disclosing an interest).	Yes.
	j) S.5.69A Exemption from some or all disclosure of interest requirements for committee members.	Yes.
	k) S.6.35 Minimum payment of rates on vacant land.	No.
	I) S.6.74 Approval to re-vest land to the State for non-payment of rates.	Yes.
	m) S.9.63 Direction to two or more local governments on how to resolve a dispute.	Yes.
17	How should the following decisions be resolved by Council:	
	a) S.3.12 & 3.16 Making local laws.	Absolute Majority.

Administrative Efficiencie

DLG Q Ref	Question	Council Comment
	b) S.3.59(5) Undertaking major land transactions or major trading undertaking activities.	Absolute Majority.
	 c) S.4.17 Deciding if a councillor's seat should remain vacant prior to the next ordinary election (if the vacancy occurs between January and July in an election year). 	Absolute Majority.
	d) S.4.20 Appointing the Electoral Commissioner to conduct an election or appointing a returning officer.	Absolute Majority.
	e) S.4.57 Appointing a person to be a Councillor if no nominations are received twice for a vacant position.	Absolute Majority.
	f) S.4.61 Deciding if an election should be a postal election.	Absolute Majority.
	g) S.5.8 Establishing committees to assist council in the performance of powers and duties.	Absolute Majority.
	h) S.5.10 and s.5.11A Appointing members (and deputies) to a committee.	Absolute Majority.
	i) S.5.15 Reducing the number of offices required to form a quorum at a committee meeting (if required).	Absolute Majority.
	j) S.5.16 Delegating or revoking any local government powers and duties to a committee.	Absolute Majority.
	k) S.5.36 Decisions on CEO's employment contract.	Absolute Majority.
	I) S.5.42 and s.5.45 Deciding to delegate powers or duties to the CEO (and revoke this delegation).	Absolute Majority.
	m) S.5.54 Accepting the annual report for a financial year.	Absolute Majority.
	n) S.5.98A Deciding to pay the deputy mayor an additional allowance	Absolute Majority.
	o) S.5.99 Deciding to pay council members the prescribed minimum fee or a fee within the prescribed range	Absolute Majority.
	p) S.5.99A Deciding to pay council members an annual allowance or an allowance that has been set for expenses	Absolute Majority.
	q) S.6.2 Preparing and adopting a budget for the financial year	Absolute Majority.
	r) S.6.3 Imposing a supplementary general rate or specified area rate	Absolute Majority.
	s) S.6.8 Spending money from the municipal fund that was not in the annual budget	Absolute Majority.
	t) S.6.11 Changing the purpose of a reserve account	Absolute Majority.
	u) S.6.12 Granting a discount for the early payment of money, waiving or granting concessions, or writing off any	The City is supportive o
	amount owed to the local government	the status quo.
	v) S.6.13 Deciding to require a person to pay interest on an amount owed to a local government	Absolute Majority.
	w) S.6.16 Imposing (or amending) a fee for goods or services	Absolute Majority.
	x) S.6.20 Deciding to borrow and spend borrowed money	Absolute Majority.
	y) S.6.32 Imposing a general rate on rateable land or a supplementary general rate in an emergency	Absolute Majority.
	z) S.6.46 Granting a discount or other incentive for the early payment of any rate or service charge	Absolute Majority.
	aa) S.6.47 Deciding to waive a rate or service charge	Absolute Majority.
	bb) S.6.51 Deciding to impose interest on a rate or service charge or costs of proceedings to recover amounts unpaid	Absolute Majority.
	cc) S.7.1A Appointing audit committee members	Absolute Majority.
	dd) S.7.1B Delegating powers and duties to the audit committee	Absolute Majority.

dministrative Efficiencies **DLG Q Ref** Question **Council Comment** ee) Sch 2.2 Clause 4 Deciding to propose to the Advisory Board that a submission should be rejected or dealt with as a Absolute Majority. minor matter that does not require public submissions ff) Sch 2.2 Clause 5 Absolute Majority. gg) Making a proposal to the Minister or the Advisory Board to change the name of a district or ward Absolute Majority. hh) Sch 2.2 Clause 9 Making a proposal to the Advisory Board to change ward boundaries, the name of the district or Absolute Majority. wards, or the number of councillors ii) LG (Admin) Reg 10(2) Deciding to revoke or change a decision made by absolute majority Absolute Majority. jj) LG (Admin) Reg 14A Deciding to approve a member to be present at a meeting via telephone Absolute Majority. kk) LG (Admin) Reg 19C and 19DA Adopting a strategic community plan and corporate business plan Absolute Majority. II) LG (Financial Management) Reg 33A Determining whether to adopt a review of the budget or recommendations in Absolute Majority. the budget review. 18 Which regulatory measures within the Act should be removed or amended to make the legislation more efficient? No additional comment.

Beneficial Enterprises							
DLG Q Ref	Question	Council Comment					
12	The local government sector has been requesting that it be given additional powers to form independent corporations. These entities could be used to manage part of a local government's existing business activity or pursue new commercial opportunities. To what extent do you support the following statement? "A local government should be able to create a company known as a beneficial enterprise"	The City is supportive of all local governments being given the ability to establish Council Controlled Organisations (CCOs).					
13	To what extent do you support the following statements?						
	a) There should be no limitations on a Local Government to create a beneficial enterprise	Unsupportive. A business case should be prepared and subject to independent assessment.					
	b) Only local governments deemed to be a low risk should be allowed to create a beneficial enterprise	Unsupportive.					
	 c) Only local governments that meet a threshold for financial health should be allowed to create a beneficial enterprise 	Supportive.					
	 d) Local governments should only be permitted to invest in a company up to a specific percentage of their annual expenditure 	Unsupportive.					

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Benefici	al Enterprises	
DLG Q Ref	Question	Council Comment
	 e) Only local governments that are in bands 1 & 2 of the Salaries and Allowances Tribunal banding should be allowed to create a beneficial enterprise 	Unsupportive.
	f) Local government beneficial enterprises should be able to compete with private businesses	Neutral. Beneficial enterprises should be based on the needs of the District.
	g) Beneficial enterprises should have to employ staff under the same pay rates and conditions as employees of local governments	Unsupportive. Pay rates and conditions should be based on industry standards otherwise it affects the enterprises ability to compete.
	h) Local governments should have to tell their community how much they are investing in a beneficial enterprise	Supportive. This should be conveyed through the local government's annual report.
	i) Communities should be able to decide if their local governments can establish a beneficial enterprise	Unsupportive, it should be for local governments to determine whether or not to establish a beneficial enterprise. However the business case should be made available for public comment and public submission.
14	Which of the following functions should a local government beneficial enterprise be permitted to undertake?	l
	a) There should be no restrictions	Agree. The business case the beneficial enterprises should include a social,

Beneficial Enterprises Question **Council Comment** DLG Q Ref economic and environmental case. b) Local government should not be permitted to form a company c) Statutory approvals for example building and planning d) Leisure centres e) Human resources f) Information technology g) Airports h) Waste management i) Parking Road maintenance j) k) Retail (shops and service stations) I) Age or child care facilities m) Land development n) Caravan parks o) Other (please specify) To what extent do you support the following statements? 15 a) The local government should be required to guarantee any debt of a local government beneficial enterprise Unsupportive. b) The local government should be able to lend money to a local government beneficial enterprise Supportive. c) The Western Australian Treasury Corporation should be able to lend money to a local government beneficial Supportive. enterprise d) Commercial lenders should be able to lend money to a local government beneficial enterprise Very supportive. To what extent do you support the following statements? 16 The local government must receive approval from the Minister prior to creating a local government beneficial enterprise Supportive. The local government must receive approval from the Treasurer prior to creating a local government beneficial enterprise Unsupportive. The Officer of the Auditor General should be responsible for auditing local government beneficial enterprises Supportive. A local government beneficial enterprise should be required to hold public meetings Unsupportive. 17 Do you have any comments or feedback on the ability of a local government to form a beneficial enterprise? Perhaps consideration could be given to a requirement for targeted consultation on the establishment of a

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Beneficial Enterprises		
DLG Q Ref	Question	Council Comment
		beneficial enterprise rather
		than the term 'to consult
		widely'. Concerns were
		raised about how often and
		how detailed a review of
		the CCOs statement of
		intent needs to be.
		The City is also strongly
		supportive of Regional
		Subsidiaries being given
		the power to invest in land
		and enter into land
		transactions. Without this
		ability this opportunity is
		restricted to shared
		services.

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ATTACHMENT 1

Commu	nity Engagement	
DLG Q Ref	Question	Council Comment
12	What methods of engagement do you believe are most effective (select all that apply) a) In person b) Telephone c) Online d) Community forums e) Citizen juries f) Other (please specify)	The approach to engagement should be multi channelled and tailored based on the individual project and the parties to be affected/consulted. This should be set out in the local governments Community Engagement Strategy.
13	How could local governments engage with different community groups (e.g. young people, senior, families, people with disabilities, Aboriginal people and people from Culturally and Linguistically Diverse communities, etc.)?	As per the comment above, individual local governments are best positioned to know how to best engage groups within their District. This should be set out in the local governments Community Engagement Strategy.
14	To what extent do you support the following statements? a) The Act needs to set rules for community engagement by defining what community engagement is and how it should be done b) Local governments should be required to adopt a community engagement charter or policy c) All local governments should operate under a universal community engagement charter or policy d) Local governments should determine if they require a community engagement charter or policy and the content of that charter or policy	Unsupportive. Supportive. Unsupportive of local governments having an option to establish a community engagement charter or policy. This should be a

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Commu	nity Engagement	
DLG Q Ref	Question	Council Comment
		requirement for all local governments. The City is however very supportive that it should be for local governments to determine the content of their strategy/policy.
15	Other jurisdictions have include principles with their engagement charter. How relevant do you believe each of these principles are? a) Engagement is genuine b) Engagement is inclusive and respective c) Engagement is fit-for-purpose d) Engagement is informed and transparent e) Engagement processes must be reviewed and improved	All of these principles are relevant to community engagement.
16	In what circumstances should local governments be required to engage with the community? (please select all options that a) When preparing or reviewing their Strategic Community Plan b) When preparing their annual budget c) Making a local law d) Planning matters e) Emergency and community infrastructure planning f) Only when the local government determines that it is necessary g) Other (please specify)	apply) Agree. Agree. Agree. Agree. Agree.
17	 b) Would you like to make any further comments regarding community engagement? 	No additional comment.

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DLG Q Ref	Question	Council Comment					
12	What matters need to be considered in complaints management policies and procedures (please select all that apply)						
	a) How the application must be made	Agree.					
	b) How a response to a complaint is to be made	Agree.					
	c) Opportunities for a review of a response	Agree.					
	d) The timeframes related to the process or review	Agree.					
	e) Notification requirements of the process	Agree.					
	f) Reporting of the complaints received	Agree.					
	g) Internal independent review of complaints	Agreed, but only when					
		escalated/unresolved.					
	h) None of the these options						
	i) Other (please specify)						
13	To what extent do you support this statement:	Unsupportive. Not all complaints					
	"a customer service charter should set the framework for local government complaints management"	are 'customer service' related.					
14	Should a local government customer service charter be a legislative requirement?	No. It should be for individual					
		local governments to determine					
		whether or not to establish a					
		customer service charter.					
15	Who should review unresolved complaints (please select all options that apply)?						
	a) Different staff member in the local government						
	b) A qualified complaints management officer						
	c) A committee created by the local government						
	d) A tabled decision for council to determine						
	e) None of the people or groups listed above						
	f) Other (please specify)	The Complaints Management					
		Framework should outline the					
		hierarchy for complaint					
		resolution.					
16	Do you have any additional comments on the topic of complaints management?						

Council I	Veetings							
DLG Q Ref	Question	Council Comment						
12	To what extent do you support the following statements?							
	a) The process for public question time should be consistent between councils	Supportive.						
	b) Public question time is an important feature of council meetings	Supportive.						
	 People unhappy with the quality of the answer given at a public question time should be able to escalate the matter to an independent person 	Neutral.						
13	Should council members be able to participate in meetings remotely? a) Yes b) No c) Unsure If yes, how?	Yes, council members should be able to participate in meetings remotely however there needs to be rules established i.e. the number of meetings able to be attended remotely, total number of member attending remotely per meeting, whether the Chair is able to attend remotely. The Regulations should be amended to allow attendance if interstate						
14	Could General Electors Meetings be combined with or held consecutively with an Ordinary Council Meeting?	(remove geographical limitations). Yes.						
15	Should Council meetings be live streamed?	This should be for individual local governments to determine.						
16	To what extent do you support the following statements?							
	a) Legislation should set rules for recording confidential items in minutes	Very supportive.						
	 b) Local governments should be required to publish unconfirmed council meetings minutes prior to the local governments next council or committee meeting 	Very Supportive.						
	c) The CEO rather than the Presiding Member should be responsible for the minutes of council and committee meetings	CEO should be responsible for the taking, maintenance and keeping of the minutes but responsibility for accuracy of the minutes should remain with the Council.						

Council Meetings		
DLG Q Ref	Question	Council Comment
	d) The rule concerning council's ability to revoke or change a decision should be amended to clarify that it	
	only applies to decisions that are yet to be implemented.	Supportive of retaining the status quo.
17	To what extent do you support the following statements?	
	a) The requirement to hold an annual electors meeting should be removed	Supportive. Could be combined with Ordinary or Special Council meeting where required.
	b) The ability to call a special electors meeting should be removed	Disagree.
	c) The number of times that a special electors meeting can be called on the same matter should be restricted	Very supportive.
	d) The number of electors required to hold a special electors meeting should be increased	Disagree.
	e) The Local Government's standing orders should apply to special electors meetings	Supportive.
	f) The way special electors meetings are conducted should be uniform between local governments	Supportive.
18	Do you have any additional comments on the topic of council meetings?	No additional comment.

Elections		
DLG Q Ref	Question	Council Comment
12	To what extent do you support the following statements?	
	a) Voting should be compulsory	Disagree.
	b) Voting should be conducted via preferential voting system	Disagree.
	c) Electronic and online voting should be made available for local government elections	Agree.
	d) The use of electronic or online voting would not change confidence in the voting system	Neutral.
	e) Legislation should be introduced that would permit online voting to be trialled	Neutral.
13	Which local governments should be required to offer postal voting:	It should be for
	a) Postal voting should not be required to be offered	individual local
	b) All local governments	governments to
	c) Local governments with a population greater than 1,000 people	determine whether they
	d) Unsure	offer a postal or in
		person election.
14	Which local governments should be required to use the WA Electoral Commission?	No local governments
	a) No local governments should be required to use the WA Electoral Commission	should be required to
	b) All local governments	use the WA Electoral
	c) Local governments with a population greater than 1,000 people	Commission.
	d) Unsure	
15	Should the WA Electoral Commission be the only organisation authorised to conduct local government postal voting?	
	a) Yes	Yes.
	b) No	
	c) Unsure	
16	What methods should be used to resolve ties in council elections?	
	a) Drawing of lots (random selection)	Drawing of lots (random
	b) Unsure	selection).
	c) Other (please specify)	
17	To what extent do you support the following statements?	
	a) A count-back from the previous election result should be used if available to fill vacancies between elections	Very unsupportive.
	b) Local governments should be required to adopt a caretaker period that restricts council from making major decisions	Unsupportive.
	during a local government election period.	This should be for
		individual local

Elections			
DLG Q Ref	Question	Council Comment	
		governments to determine.	
	c) Caretaker periods are only required in large local governments	Unsupportive.	
	d) Council members who contest a State or Federal election should be required to take a leave of absence on the day of their nomination for a State or Federal election campaign	Supportive.	
18	To what extent do you agree with the following statements?		
	a) People who have been convicted under planning or building legislation offences in the past should be disqualified from serving as a council member	Disagree.	
	b) Council elections should be held every four years rather than every two years with all council members being elected at the same time	Disagree.	
	c) A cap should be set on the maximum amount that a candidate may spend on their campaign	Disagree.	
	 Prospective candidates should be required to declare their professional or primary source of income on the nomination form 	Disagree.	
	e) Local governments should be required to publish candidate profiles on the website	Agree.	
	f) Information collected on the nomination form should include demographic information such as gender and ethnicity	Agree.	
19	To what extent do you agree with the following statements?		
	a) People who own land but who do not live in a district should be eligible to vote	Supportive.	
	b) People who lease rateable property in a district should be entitled to vote	Supportive.	
	c) Corporations that own property in a district should be entitled to vote	Supportive.	
	d) Corporations that lease property should be entitled to vote	Supportive.	
	e) Occupiers of land, for example, commercial lease holders, should be eligible to vote	Supportive.	
	f) Only people over the age of 18 who live in a district should be eligible to vote	Supportive.	
20	How should the position of Mayor or Shire President be determined?		
	a) Vote by electors		
	b) Vote by council members	A method determined	
	c) A method determined by council	by Council.	
	d) Unsure		
	e) Other (please specify)		
21	To what extent do you agree with the following statements?		
	a) The rules regulating non-election gifts and elections should be aligned	Supportive.	
	b) Election gifts and donations should be declared regardless of when they are received	Supportive.	

Elections		
DLG Q Ref	Question	Council Comment
	c) A register of election gifts and donations should be available online	Supportive.
	d) Donors should also be required to declare election gifts and donations made	Unsupportive.
22	 Should gifts or donations from any of the following be prohibited? (please select all options that apply) a) Real estate agents b) Property developers c) Political parties d) Liquor or gambling business entities e) Tobacco industry business entities f) No election gifts or donations should be prohibited g) All election gifts or donations should be prohibited h) Other (please specify) 	No election gifts or donations should be prohibited. It should be for individual Candidates to determine whether or not to accept a gift or donation.
23	To what extent do you support the following statements?	
	a) A local government should be required to have a ward structure if it reaches a certain population threshold	Disagree.
	b) A local government with fewer than 800 people should not have wards	Disagree.
24	 c) Ward boundaries should be set by the Electoral Commissioner d) The number of members that a council has should be linked to the local government's population How can participation be increased to ensure that Western Australia's diverse population is represented in local government? 	Unsupportive. Supportive of retaining the status quo where proposals for ward boundary amendment are considered by the Advisory Board and determined by the Minister. Unsupportive. Supportive of the status quo. The City believes its Council is reflective of its diverse
		population.
25	Do you have any other comments or feedback on local government elections?	No additional comment.

Financial	Management	
DLG Q Ref	Question	Council Comment
12	To what extent do you support the following statements?	
	a) Local government purchasing rules should be consistent with the State Government	Unsupportive. Local
		Government is unique
		and should have
		procurement rules
		designed for the sector.
	 b) Different procurement rules should apply to different local governments 	Supportive. It should be
		for individual local
		governments to set
		their own procurement
		rules through policy.
	c) Local governments with few staff or small operating budgets should be fewer procurement rules to comply with	It should be for
		individual local
		governments to set
		their own procurement
		rules through policy.
13	What criteria should be used to set the threshold for when a local government must publically advertise a tender? (select all	Other. Risk assessment
	options that should apply)	(does not need to be
	a) None. Procurement rules should be consistent across local government	independent) or as set
	b) A percentage of a local governments average operating expenditure	in Policy which must
	c) Salaries and Allowances Tribunal bands	give State-wide public
	d) An independent risk assessment	notice.
	e) Other (please specify)	
14	Should the regulations set a threshold that a CEO is permitted to spend without needing approval from council?	
	a) Yes	No.
	b) No	
	c) Unsure	
15	Should the amount that a CEO is permitted to spend without needing additional approval from Council be scaled according to	
	the local government's size or capacity?	No.
	a) Yes	-
	b) No	

	c) Unsure	
16	To what extent do you support the following statements?	
	a) Local government should be permitted to invest surplus revenue	Supportive.
	b) Local government should have fewer restrictions on their ability to invest surplus revenue	Supportive.
	c) Different local governments should have different investment powers and rules.	Neutral.
	d) Certain types of investments should require independent approval	Unsupportive.
17	 Should local governments be required to give public notice in any of the following situations (please select all options that should apply) a) Where a local government wishes to borrow money outside amounts listed in the annual budget b) Where a local government has exercised its power to borrow for a purpose but no longer wishes to use the funds for that purpose c) Where a local government has exercised its power to borrow for a purpose and has funding left over d) Public notice is not required in any of these situations e) Unsure 	Public notice should not be required in any of the outlined situations.
18	Should local governments be permitted to secure loans using assets that they own freehold a) Yes b) No c) Unsure	Yes.
19	Should local government be permitted to participate in Building Upgrade Finance programs	Yes.
20	 What types of upgrades should be eligible for the program a) Environmental upgrades b) Commercial upgrades c) Both environmental and commercial d) Neither e) Other (please specify) 	Both environmental and commercial.
21	Do you have any additional comments on the topic of financial management?	Yes: see below

1. Amend Part 4 Division 2 [Tenders] of the Local Government Functions and General Regulations:

- 11(2)(e) to allow local governments to purchase from other local government panels.
- 2. Amend Part 4A Regional Price Preference:
 - To include quotations, not just tenders.
 - To include for qualitative regional preferences (e.g. local employment) and have % weighting.
 - 24B(2) definition of Regional Tenderer to remove "six months" and be replaced with "established".
 - To include for % preference for the components of regionally sourced goods and services from non-regional tenderers (local content).

DLG Q Ref	Question	Council Comment	
12	To what extent do you support the following statements?		
	Long-term and operational planning is an area where reform is required	Unsupportive.	
	A local government should be free to conduct its long-term and operation planning in whatever manner it wishes	Unsupportive.	
	Local governments should conduct their long-term and operational planning in the same way	Supportive.	
	Local governments with smaller populations and fewer staff should have fewer rules for how they conduct long-term and operational planning	Unsupportive.	
	Local governments with larger populations and more staff should have fewer rules setting how they conduct long-term and operational planning	Unsupportive.	
	Integrated planning and Reporting documents need to be reviewed too frequently	Unsupportive.	
	The timelines for reviewing Integrated Planning and Reporting documents need to be synchronised with council election cycles	Neutral.	
	There should be consequences for not complying with Integrated Planning and Reporting requirements	Neutral.	
13	 Should Integrated Planning and Reporting requirements differ based on any of the following criteria? a) Population size b) Geographical size c) Location d) Salaries and Allowances Tribunal banding e) Other, please specify To what extent do you support the following statements? Local governments should be required to publish measures of success in implementing their long-term and operational plans	None of the criteria outlined should affect the integrated planning and reporting requirements of local governments. Supportive of publication of headline measures of satisfaction	
	Local governments should be required to publish measures of success against uniform key performance indicators It is important that measures of success are comparable	in areas such as waste, events, roads etc. Supportive. Supportive.	
15	Local governments should determine if they publish measures of success and what these measures should be	Unsupportive.	
10	To what extent do you support the following statements? The State Government should use local government Integrated Planning and Reporting documents to inform policy and service delivery	Very supportive.	
	All local governments plans, including Local Public Health Plans, Disability Access Plans and Town Planning Schemes, should be combined under Integrated Planning and Reporting	Supportive, only where this is possible.	

Integra	ted Planning and Reporting	
DLG Q Ref	Question	Council Comment
	Local government Integrated Planning and Reporting needs to be conducted at a regional level to influence State Government	Neutral. This is the role
	policy and service delivery	of State Government.
16	What should the role of the community be in Integrated Planning and Reporting?	
	To be actively involved in the development of the Strategic Community Plan	Agree.
	To provide feedback to the local government on Draft Strategic Community Plans and Corporate Business Plans	Agree.
	To be notified of a local governments plans and reports (for example, publication of these documents on the local government's website)	Agree.
	To assess the local government's success in achieving the priorities identified in the Strategic Community Plan	Agree.
17	Should all Local Governments have to meet the following community engagement requirements when developing their IPR documents?	
	A minimum number of people or percentage of people involved in the engagement process	Neutral.
	Ensure that community engagement is representative of the community's diverse population	Agree.
	Demonstrate the community has been engaged in the development of plans	Agree.
	Demonstrate the community has been consulted on the completion of draft plans	Agree.
	Other (please specify)	
18	Should community engagement requirements be the same for all local governments?	
	a) Yes	Voc
	b) No	Yes.
	c) Unsure	
19	Do you have any other comments on the topic of Integrated Planning and Reporting?	No additional comment.

Intervention		
DLG Q Ref	Question	Council Comment
12	Depending on the nature of the allegation, different parties are responsible for receiving allegations of breaches of the Act. Should the Department responsible for local government be responsible for receiving all allegations of breaches of the Act?	This is a decision for State Government.
13	To what extent are you concerned about behaviour and good governance in local government? a) A great deal b) A lot c) A moderate amount d) A little e) Not at all	
14	 To what extent do you support the following statements? a) The Act should enable an external person to be appointed to work with a local government's administration to improve governance and resolve problems 	Supportive.
	b) An external person appointed to work with a local government's administration to improve governance and resolve problems should have the powers to direct the administration and override decisions made by the administration	Unsupportive.
	c) The external person should be appointed by the Minister	Supportive.
	d) The costs of appointing an external person to work with an administration to improve governance and resolve problems in a local government should be met by the Local Government	Neutral. It should be dependent on the outcome.
	e) The costs of appointing an external person to work with an administration to improve governance and resolve problems in a local government should be met by the State Government	Neutral. It should be dependent on the outcome.
15	To what extent do you support the following statements?	
	a) The Act should enable an external person to be appointed to work with council members to improve governance and resolve problems	Supportive.
	b) An external person appointed to work with council members should have the power to direct the council	Very unsupportive.
	 c) An external person appointed to work with council members to improve governance and resolve problems should have the powers to override council decisions 	Very unsupportive.
	d) An external person should be appointed by the Minister	Supportive.
	e) The costs of appointing an external person to work with council members to improve governance and resolve problems in a local government should be met by the local government	Neutral. It should be dependent on the outcome.

Intervention		
DLG Q Ref	Question	Council Comment
	 f) The costs of appointing an external person to work with council members to improve governance and resolve problems in a local government should be met by the State Government 	Neutral. It should be dependent on the outcome.
16	To what extent do you support the following statements? a) Former local government council members, committee members and employees should be prosecuted if they misuse information	Supportive.
	 b) Local government council members, committee members or employees should be prosecuted if they use their position to cause detriment to the local government or any person 	Neutral.
	c) People who knowingly provide false or misleading information to a council should be prosecuted	Very unsupportive.
	d) Local government employees that breach procurement rules should be prosecuted	Very unsupportive.
	e) When a breach of the Act is identified an infringement notice should be issued	Very unsupportive.
17	To what extent do you support the following statements?	
	a) In cases where a local law does not define a penalty amount, the Act should set a default penalty amount	Very supportive.
	 b) Local governments need greater powers to direct property owners to tidy property for amenity, health and safety reasons 	Very supportive.
	c) Local governments need greater powers to direct property owners to remove items like disused motor vehicles for amenity, health and safety reasons	Very supportive.
	 d) Local governments should be able to destroy property or items removed from a property within 28 days when there has been a breach of a local law or regulations. This might include rubbish, goods deemed to be of little value, or decaying items. 	Very supportive.
18	Do you have any additional comments on this topic of interventions?	No additional comment.

Local La		I.
DLG Q Ref	Question	Council Comment
12	Should any of the following topics covered by local laws be replaced by state-wide regulations?	
	a) Activities on thoroughfares and trading	No.
	b) Beekeeping	Yes.
	c) Cemeteries	Yes.
	d) Dogs	Yes.
	e) Cats	Yes.
	f) Extractive Industries	Yes.
	g) Fencing	No.
	h) Bush Fire Brigades	Yes.
	i) Meeting Procedures (standing orders)	No.
	j) Pest Plants	No.
	k) Public places and local government property	No.
	I) Parking	Yes.
	m) Waste	No.
	n) Urban environment and nuisance	No.
	o) Other (please specify)	
13	Should model local laws be prepared by State Government for local government to use?	Yes.
14	Should local governments be permitted to adapt the contents of model local laws?	Yes.
15	Currently a local government is required to consult for a period of six weeks. If a local government adopts a model local law	A duration determined
	without modification, how long should the mandatory consultation period be?	by council, but not less
	a) Less than 6 weeks	than 3 weeks.
	b) Greater than 6 weeks	Consultation is required
	c) 6 weeks as it currently is	for transparency
	d) A duration determined by council	however consultation
		should be tailored
		based on the content of
		the local law and
		expected level of
		community interest.
16	If a local government is seeking to adopt a model local law that it has modified, how long should the mandatory consultation	A duration determined
	period be?	by council, but not less
		, than 3 weeks.

Local Laws		
DLG Q Ref	Question	Council Comment
17	To what extent do you support the following statements?	
	The Department should continue to provide comment on proposed local laws prior to consideration by Parliament's Joint Standing Committee on Delegated Legislation	Very supportive.
	Local governments should be required to modify proposed local laws according to the instructions of the Department	Unsupportive.
	Local governments should be required to have a legal practitioner certify that a local law is within power and legally enforceable	Very supportive.
18	Should local governments be required to periodically review their local laws?	Yes, between 8 and 10
	a) No	years. Individual local
	b) Yes, every 6 years or less	governments should
	c) Yes, every 8 years	determine when
	d) Yes, between 8 and 10 years	reviews are required on
		an as needs basis.
19	Do you have any additional comments on the topic of local laws?	No additional comment.

Rates, Fees and Charges		
DLG Q Ref	Question	Council Comment
12	To what degree are you concerned about rates? a) Not at all b) A little c) A moderate amount d) A lot e) A great deal Do you support the following statements? Local governments should be required to prepare a Rates and Revenue Strategy each financial year	A great deal. Rates are the primary source of income for the sector, it needs to be given a great deal of consideration. Unsupportive. Long
	The value of the property should continue to be used to partially determine the value of the rates payable	term financial plans should be the basis of setting a rates and revenue strategy which Council can vary on an annual basis. Yes. The Act should be
		amended to allow capital improved values.
	Local governments should be required to advertise all of their proposed rates and consider any submissions made, prior to adopting their budget	Yes.
	Under the <i>Local Government Act 1995</i> , local governments may not advertise their rates prior to 1 May Local governments should be permitted to advertise their rates at any time leading up to the adoption of their budget	Yes.
	All types of rateable property should pay the same rate in the dollar, regardless of how the land is used.	No.
14	 Should the legislation set the rating categories that can be used by local governments? a) Yes b) No c) Unsure 	No.
15	 If rating categories are set in legislation, what would be appropriate categories? a) Residential b) Rural Residential c) Commercial d) Industrial e) Vacant 	This topic should be subject of a separate review to be conducted in conjunction with WALGA.

DLG Q Ref	Question	Council Comment
	 f) Mining g) Mining – exploration and prospecting (separate from general mining) h) Farming i) Not-for-profit organisation or charity j) Other (please specify) 	
16	If rating categories were set in legislation, should local governments be permitted to introduce sub-categories within the set categories based on factors such as the type of mining being undertaken, the intensity of the land use or the type of commercial activity? a) Yes b) No c) Unsure	This topic should be subject of a separate review to be conducted in conjunction with WALGA.
17	What powers should local governments have to recover payment of rates on exploration and prospecting leases	No comment. This is not an issue affecting the City of Mandurah.
18	To what extent do you support the following statements?	
	Local governments should be permitted to rate properties based on their location	Unsupportive. This is already addressed in the property valuation or by Standard Area Rates.
	Local governments should be permitted to rate long term vacant properties differently to land that is being used	Unsupportive.
	Local governments should be permitted to rate holiday houses, timeshare properties or AirBNB properties differently	Unsupportive.
	A lower rate in the dollar should apply to land used for exploration and prospecting compared to land used for mining	No comment. This is not an issue affecting the City of Mandurah.
19	 Currently, local governments are required to seek Ministerial approval when seeking to impose a rate in the dollar that is more than twice the lowest of its other rating categories. What is your preferred approach to differential rates? a) Ministerial approval for rates twice the lowest category b) Ministerial approval for rates three times the lowest category c) Ministerial approval for rates four times the lowest category d) No ministerial approval required for any differential rates e) Differential rates to a maximum of four times may be set with no option for Ministerial approval 	No Ministerial approval required for any differential rates.

Rates, Fees and Charges		
DLG Q Ref	Question	Council Comment
	f) Other (please specify)	
20	To what extent do you support the following statements?	
	All land should be subject to rates	Supportive.
	The types of land subject to rates should be consistent between local governments	Supportive.
21	Should the following types of land be subject to rates?	
	a) Land owned by the Crown that is used or held for a public purpose	No.
	b) Land used or held exclusively for churches (religious bodies)	No.
	c) Land used or held exclusively for schools	No.
	d) Land used exclusively for charitable purposes	No, subject to (g) below.
	e) Land vested in trustees for agricultural or horticultural show purposes	No.
	f) Land owned by Co-operative Bulk Handling Limited (CBH)	Yes. Note: Council has the
		ability to grant concessions where considered appropriate.
	g) Land used primarily as a place of residence (no matter who owns the land)	Yes. Note: Council has the ability to grant concessions where
	h) Land used for mining or exploration purposes	considered appropriate. Yes. Note: Council has the ability to grant concessions where considered appropriate.
	i) Aged care facilities	Yes.

Rates, Fees and Charges		
DLG Q Ref	Question	Council Comment
		Note: Council has the
		ability to grant
		concessions where
		considered appropriate.
	j) Child care facilities	Yes.
		Note: Council has the
		ability to grant
		concessions where
		considered appropriate.
	k) Sporting clubs and Surf Lifesaving clubs	Yes.
		Note: Council has the
		ability to grant
		concessions where
		considered appropriate.
	I) Land used for the pursuit of the Arts	Yes.
		Note: Council has the
		ability to grant
		concessions where
		considered appropriate.
22	Which of the following charges should be levied on properties exempt from rates?	
	a) Waste charges	
	b) A service charge to cover basic services and maintenance	Both.
	c) Both	both.
	d) Neither	
	e) Other (please specify)	
23	Should a concession on rates be granted in any of the following scenarios?	Apart from the
	The land is owned by a person who currently receives a pensioner or health related concession	concessions already
	The land is owned or used by a not-for-profit organisation	granted through the
	The land is owned or used by an entity that provides assistance or encouragement for arts or cultural development	Rates and Charges

Rates, Fees and Charges		
DLG Q Ref	Question	Council Comment
	The land is owned or used by a sporting or recreation body and is available for use by the general community without charge or below cost	(Rebates and Deferments) Act 1992 it
	Community service organisations that are not-for-profit, for the benefit of the general public and provide community services without charge or below cost	should remain the discretion of individual
	The payment of rates or charges will cause hardship to the land owner	Councils to consider and
	The concession will encourage the economic development of all or part of the local government district	grant concessions
	The concession will encourage land that is of cultural, environmental, historic, heritage or scientific significance to the local government area to be preserved, restored or maintained	where appropriate.
	Land that is subject to a mining tenement	
	Land that is determined by the Minister to be subject to a concession	
24	Should any other scenarios be subject to rates concessions?	It should be open to Council to determine to grant a concession for any circumstance they feel is appropriate.
25	 Which of the following charges should be levied on that part on the land that received a rates concession? a) Waste charges b) A service charge to cover basic services and maintenance c) Both d) Neither e) Other (please specify) 	Both.
26	To what extent do you support the following statements?	·
	Rate exemptions for the commercial (non-charitable) business activities of charitable organisations should be removed	Very supportive.
	Certain categories of ratepayers, for example Independent Living Units, should only be exempt from rates where they qualify under the <i>Commonwealth Aged Care Act 1997</i>	Supportive.
	Land used as a residence should not be regarded as charitable	Very supportive.
27	To what extent do you support these statements?	
	Local governments should be able to impose fixed charges or levies for particular services, facilities or activities	Very supportive.
	Local governments should be able to vary fees and charges at any time without advertising the change	Unsupportive.
	Local governments should have the autonomy to set fees and charges for all services they provide	Very supportive.
	Services that are consistent across local governments should have the same fees or charges	Unsupportive.
	Local governments should not set a fee or charge higher that the cost of delivering that service	Unsupportive.

Rates, Fees and Charges		
DLG Q Ref	Question	Council Comment
	A fee or charge should not be set lower that the cost of delivering that service	Unsupportive.
	Fees and charge imposed by local government and fixed under legislation should increase by CPI annually	Unsupportive.
28	Do you have any additional comments on the topic of rates, fees and charges?	No further comment.